Lead Cabinet Member		Indicator	Outturn 2013/14	Outturn 2014/15	Outturn 2015/16	DoT	2016/17				Outturn	Target	Direction of Travel			
						(13/14 v 15/16)	Q1	Q2	Q3	Q4	2016/17	2016/17	Against Previous	Against Target	Notes	Dept
Leader of the Council (Organisational Resilience)	Cillr Blackhurn	Average number of working days lost due to sickness absence per FTE	10.4 days per FTE	10.37 days per FTE	11.32 days per FTE	仓×	11.34 days					10 days per FTE	☆≭	∱≭	11.34 days compared with 9.9 days in Q1 2015/16.	CEX
	Cllr Blackburn	% of IPAs in the HR system	51%	Data unavailable	69%	৫√	48%					80%	ᡗᢧ✔	n/a	48% compared with 32% in Q1 2015/16.	CEX
	Cllr Blackburn	Average completion rate of mandatory training	64%	44%	81%	৫√	64%					80%	৻৻৵	n/a	64% compared with 46% in Q1 2015/16.	CEX
	Cllr Blackburn	No. of reportable RIDDOR accidents	17	13	8	₽√	A	А	А			< 8	Ann	ual		R
	Cllr Blackburn	% of Council Tax collected in year	97.8%	96.8%	90.7%	Û ×	26.8%					93%	Û	n/a	26.8% compared with 27.7% in Q1 2015/16.	R
	Cllr Blackburn	% of Business Rates collected in year	97.5%	96.3%	95.09%	Û ≭	25.47%					94.5%	¢	n/a		R
	Clir Blackburn	Time taken to process Housing Benefit new claims and change events	19.06 days	26.8 days	19.89 days	Û	17.98 days					28 days	₽✓	₽√		R
	Clir Blackburn	Time taken to process Council Tax Reduction claims and change events	33.86 days	41.79 days	32.47 days	û√	20.96 days					28 days	₽✓	û√		R
	Clir Blackburn	% of undisputed invoices for commercial goods and services that are paid within 30 days of such invoices being received	92%	92.7%	94.5%	৫⊀	95.8%					95%	৫√	৫√		R
	Cllr Blackburn	% of transactions / contacts dealt with at the first point of contact in Customer First	78.4%	80.9%	84.99%	৫√	85.52%					85%	∱√	∱√		R
	Clir Blackburn	Forecast level of year-end General Fund working balances	£5.9m	£6.2m	£5.64m	Û	£2.4m					> or equal to £6m	Û×	n/a	£2.4m compared with £2.7m in Q1 2015/16. Commentary included in Exec Report (12/09/16)	R
Deputy Leader of the Council (Tourism, Economic Growth & Jobs)	Clir Campbell	Overall satisfaction with kerbside waste collection service	77.2%	79.5%	77.9%	৫√	А	А	А			70%	Annual			CES
	Clir Campbell	Overall value of the tourism economy	£1.3bn	£1.33bn	Data available Autumn 2016	n/a	A	A		A		tbc	Annual		The measurement of the value of the tourism economy is currently under review as part of a wider review of tourism data.	PL
	Clir Campbell	Visitor numbers (adults)	9.79m	10.21m	8.59m	⊕ ×	2.22m	n/a				10m	Û	n/a	Q1 figures are for Jan - Apr 2016. The measurement of visitor numbers is currently under review as part of a wider review of tourism data.	PL
	Clir Campbell	Visitor satisfaction	84%	91%	86%	৫√	87%	n/a				> 86%	৫√	n/a	The measurement of visitor satisfaction is currently under review as part of a wider review of tourism data.	PL
	Clir Campbell	No. of ICT incidents of unplanned downtime impacting more than 50 users	30	6	4	û√	А	А	А			< 5	Annual			R
		No. of people supported into employment across all employment programmes delivered by Positive Steps	375	429	371	Û	76					276	Û	n/a	Cumulative - 76 against forecast of 81 in Q1 2015/16.	PL
	Cillr Smith	Survival rate of new start businesses supported by Blackpool Council	n/a	63%	96.6%	৻ৢ৻	B/A		B/A			90%	Bi-annual			PL
	Clir Wright	% of third party expenditure which is directed towards local suppliers and companies	38%	39%	42%	৫√	51%					45%	৻৻৵	∱√		R
	Cllr Wright	Proportion of private-rented sector properties rented to people in receipt of Housing Benefit	89.33%	85.32%	84.22%	Û√	А	А	А			Decrease on last year	Ann	ual		PL
	CIII Jackson	Bathing water quality - no. of areas rated Sufficient or better	1 out of 4	2 out of 4	4 out of 4	৫√	А	А		А		4 out of 4	Ann	ual		CES
	Cllr Jackson	Satisfaction with the condition of highways	31.5%	41.3%	42.7%	৫√	А	А		А		> or equal to 42%	Ann	ual		CES
	Cllr Jackson	Satisfaction with highway maintenance	48.6%	51.6%	54.5%	∿℃	А	А		А		> or equal to 54%	Ann	ual		CES



압≭ ↓≭

Appendix 10a

KEY - Direction of Travel Icons:

	erformance is improving or on target						
	Small deterioration in performance / slightly off target						
	No change						
:	Performance is deteriorating or off target						
	renormance is detenorating of off target						